# **Investor Presentation** Q3 2021

#### **Forward Looking Statement**

Certain statements contained in this document constitute forward-looking information within the meaning of securities laws. Forward-looking information may relate to Choice Properties REIT's (the "Trust") future outlook and anticipated events or results and may include statements regarding the financial position, business strategy, budgets, litigation, projected costs, capital expenditures, financial results, taxes, plans and objectives of or involving the Trust. Particularly, statements regarding future results, performance, achievements, prospects or opportunities for the Trust or the real estate industry are forward-looking statements. In some cases, forward-looking information can be identified by such terms such as "may", "might", "will", "could", "should", "would", "occur", "expect", "plan", "anticipate", "believe", "intend", "estimate", "predict", "potential", "continue", "likely", "schedule", or the negative thereof or other similar expressions concerning matters that are not historical facts. The Trust has based these forward-looking statements on factors and assumptions about future events and financial trends that it believes may affect its financial condition, results of operations, business strategy and financial needs, including that the Canadian economy will remain stable over the next 12 months, that inflation will remain relatively low, that interest rates will remain stable, that tax laws remain unchanged, that conditions within the real estate market, including competition for acquisitions, will be consistent with the current climate, that the Canadian capital markets will provide the Trust with access to equity and/or debt at reasonable rates when required and that Loblaw will continue its involvement with the Trust. Although the forward-looking statements contained in this document are based upon assumptions that management of the Trust believes are reasonable based on information currently available to management, there can be no assurance that actual results will be consistent with these forward-looking statements. Forward-looking statements necessarily involve known and unknown risks and uncertainties, many of which are beyond the Trust's control, that may cause the Trust's or the industry's actual results, performance, achievements, prospects and opportunities in future periods to differ materially from those expressed or implied by such forward-looking statements. These risks and uncertainties include, among other things, the factors discussed under "Enterprise Risks and Risk Management" section of the Trust's Report to Unitholders. The forward-looking statements made in this presentation relate only to events or information as of the date on which the statements are made in this document. Except as required by law, the Trust undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, after the date on which the statements are made or to reflect the occurrence of unanticipated events.

These forward-looking statements are made as of November 3, 2021 and Choice Properties REIT assumes no obligation to update or revise them to reflect new events or circumstances, except as required by law.

#### **ChoiceProperties**

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**Choice Properties is a leading Real Estate** Investment Trust that creates enduring value through the ownership, operation and development of high-quality commercial and residential properties.

Our goal is to provide NAV appreciation, stable NOI growth and capital preservation with a long-term focus.

**ChoiceProperties** 

Q3 2021 • A Premier Diversified REIT

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### Stability & Growth

Size, Scale and Reach as Canada's Largest REIT Stable Portfolio Backed by an Established Operating Platform with a Proven Track Record of Success

#### **ChoiceProperties**

Transformational Development Pipeline Providing Long-Term Value Creation and Growth

Industry Leading Balance Sheet Supported by Prudent Capital Structure

Q3 2021 • A Premier Diversified REIT





### **Our Portfolio**

A **diversified** portfolio with a **national** footprint concentrated in Canada's largest markets.

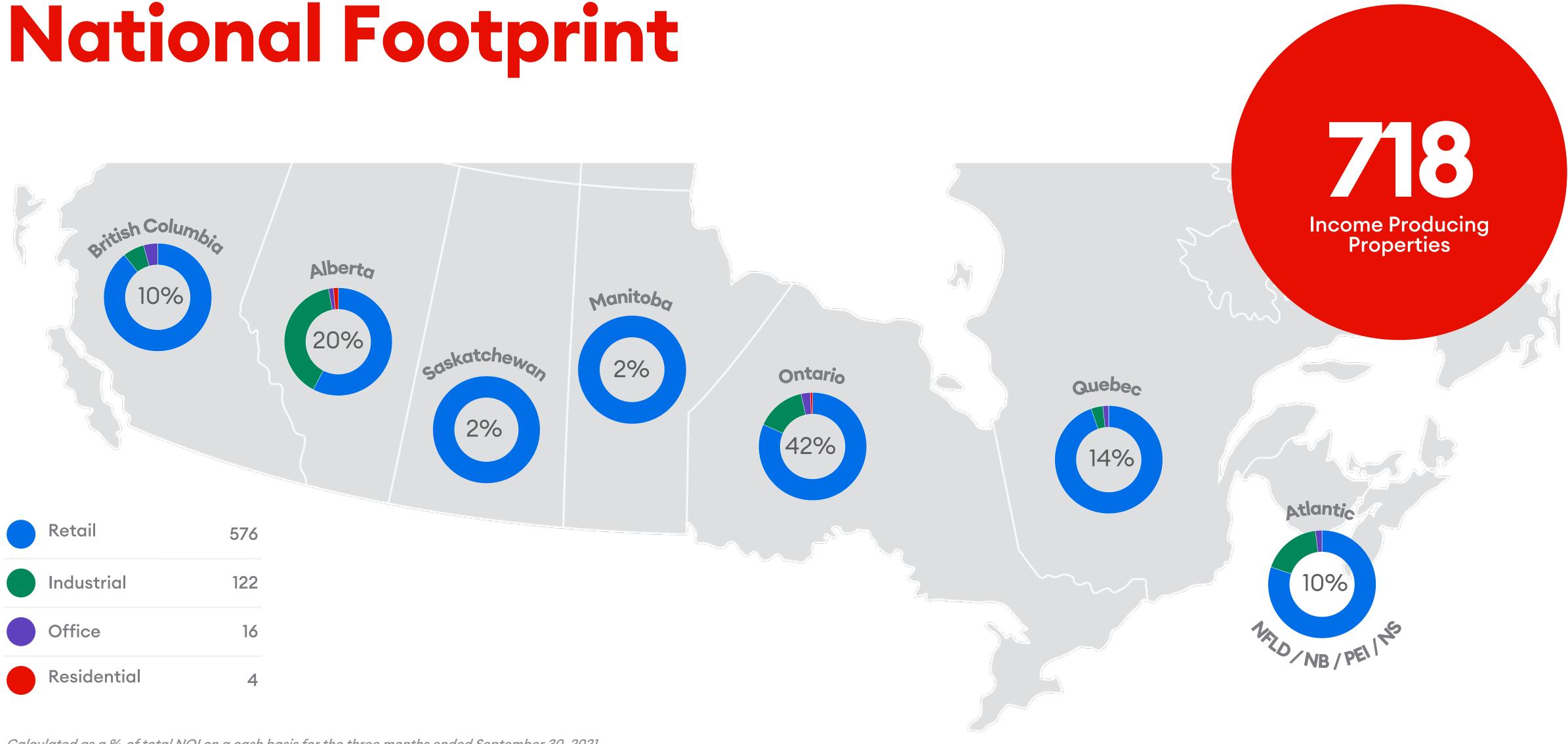
Offering **stability** through **long-term** leases and a **strategic** relationship with Loblaw – Canada's largest retailer.

**ChoiceProperties** 

	Number of Properties	Square Footage (M) <sup>(1</sup>
Retail	576	45.3
Industrial	122	17.3
Office	16	3.6
Residential	4	0.3
Income Producing	718	66.5

(1) As of September 30, 2021





Calculated as a % of total NOI on a cash basis for the three months ended September 30, 2021

#### **ChoiceProperties**



## **Top 10 Tenants**

High-quality tenant base.

Income **stability** through increased exposure to **national** investment grade tenants.

Anchored by a strategic relationship with Loblaw – Canada's largest retailer.



(1) Gross rent for the three months ended September 30, 2021

#### **ChoiceProperties**

**Top 10 Tenants** 

Loblaws/Shoppers

**Canadian Tire** 

**TJX Companies** 

Dollarama

GoodLife

**Staples** 

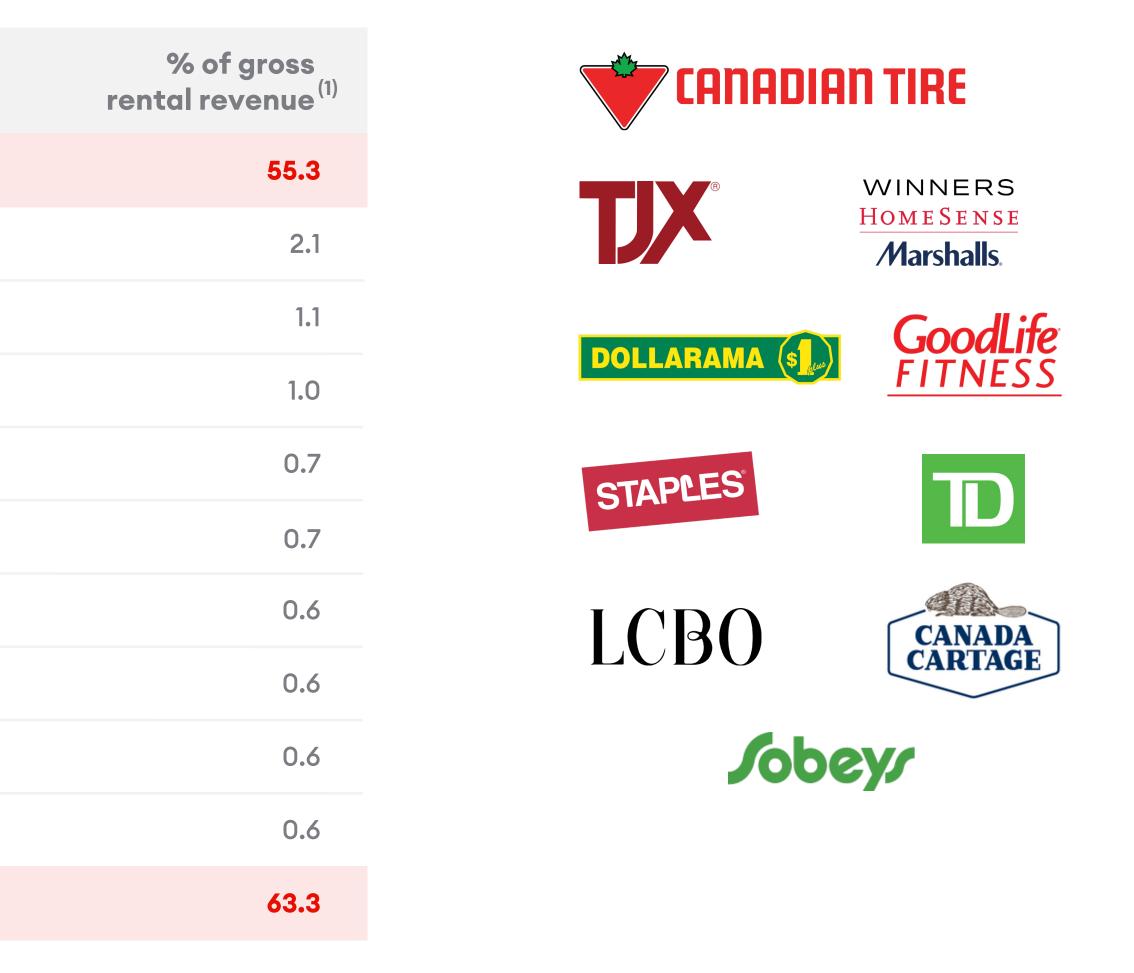
TD Canada Trust

LCBO

Canada Cartage

Sobeys

Total

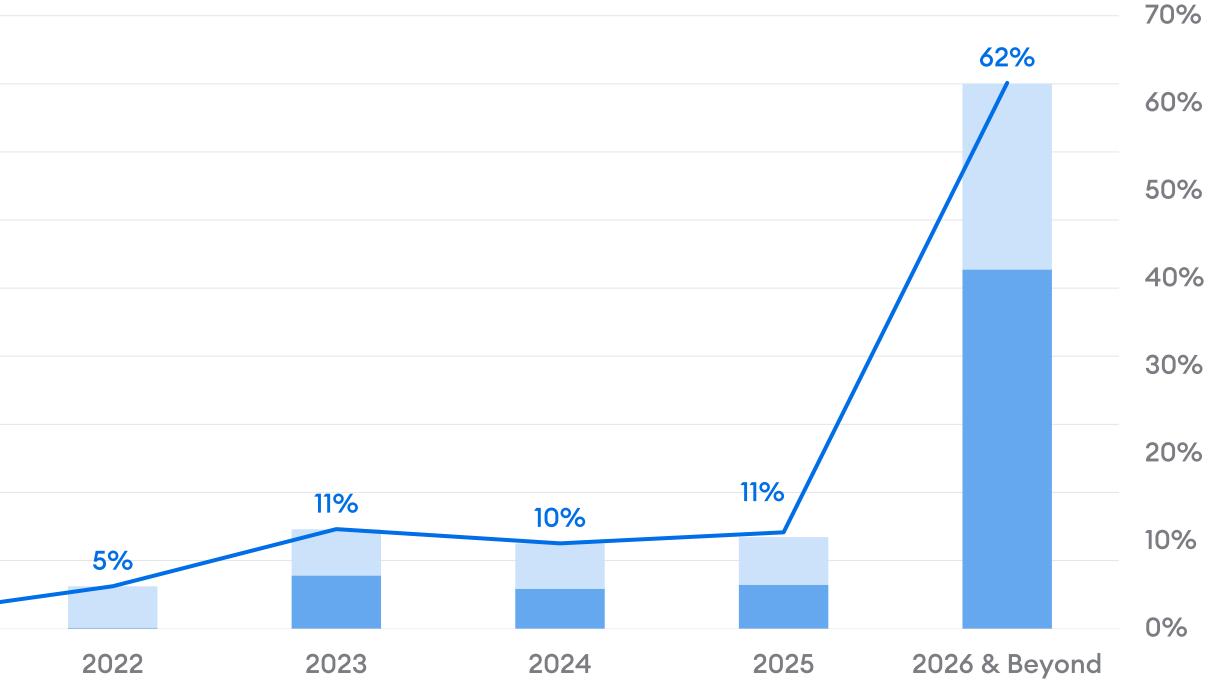


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### Long-Term Leases Provide Cash Flow Stability

Lease	Expiry	by Year		45	
Loblaw				40	
Other				35 —	
% of Por	% of Portfolio				
			millio	25	
			Sq. ft. in millions	20 -	
Total	Loblaw	Ancillary	Sq.	15 —	
				10 —	
<b>O</b> . years	<b>O</b> •/ years	<b>9.2</b> years		5	1%
					2021

#### **ChoiceProperties**

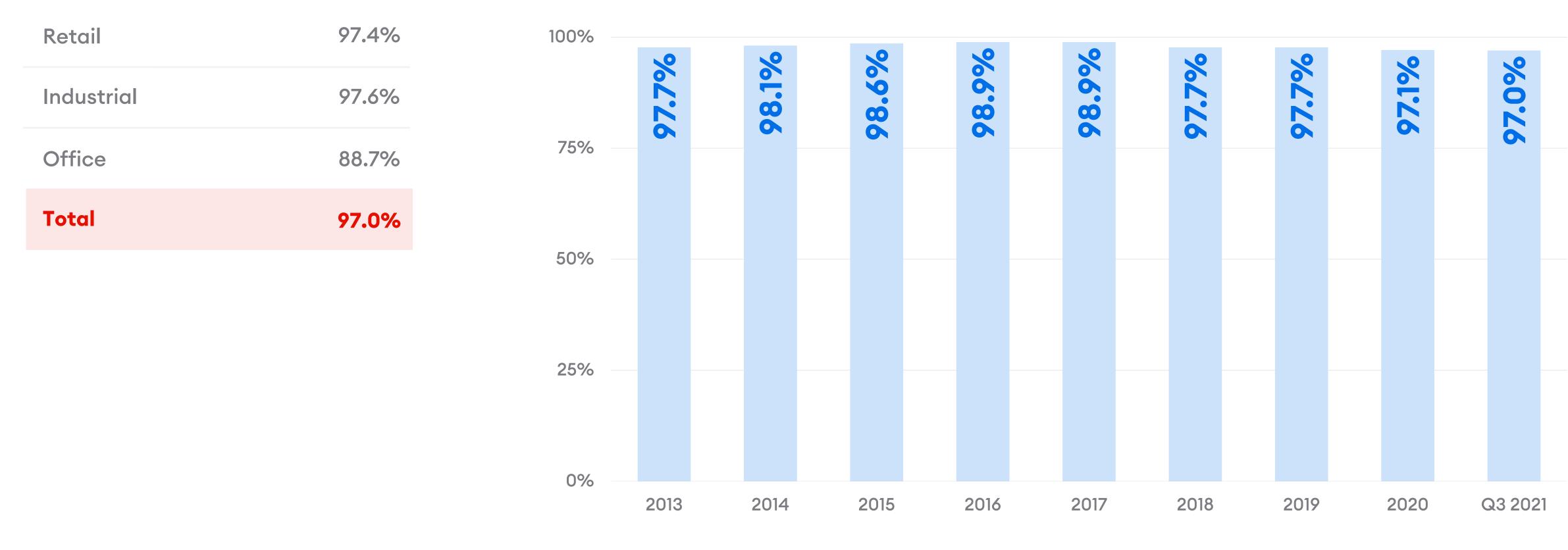




### **Stable and Consistent Occupancy**

### Occupancy

Occupancy by Year<sup>(1)</sup>



(1) Period end occupancy

Q3 2021 • A Premier Diversified REIT • Our Portfolio





Our portfolio is focused on necessity-based retail tenants with a strong composition of national retailers.

We benefit through a strategic relationship with Loblaw, Canada's largest food and drug retailer.



### Retail Portfolio Focused On Necessity Based Tenants

	% of Retail NOI
Grocery Stores & Pharmacy	70%
Specialty Retailers	6%
Value Retailers	5%
Essential Personal Service	5%
Fitness & Other Personal Services	4%
Restaurants & Cafes	4%
Furniture & Home	4%
Other	2%
Total	100%

(1) Calculated as a % of total NOI on a cash basis for the three months ended September 30, 2021





# Industrial

**High quality** and generic product servicing tenants in the growing logistics sector.

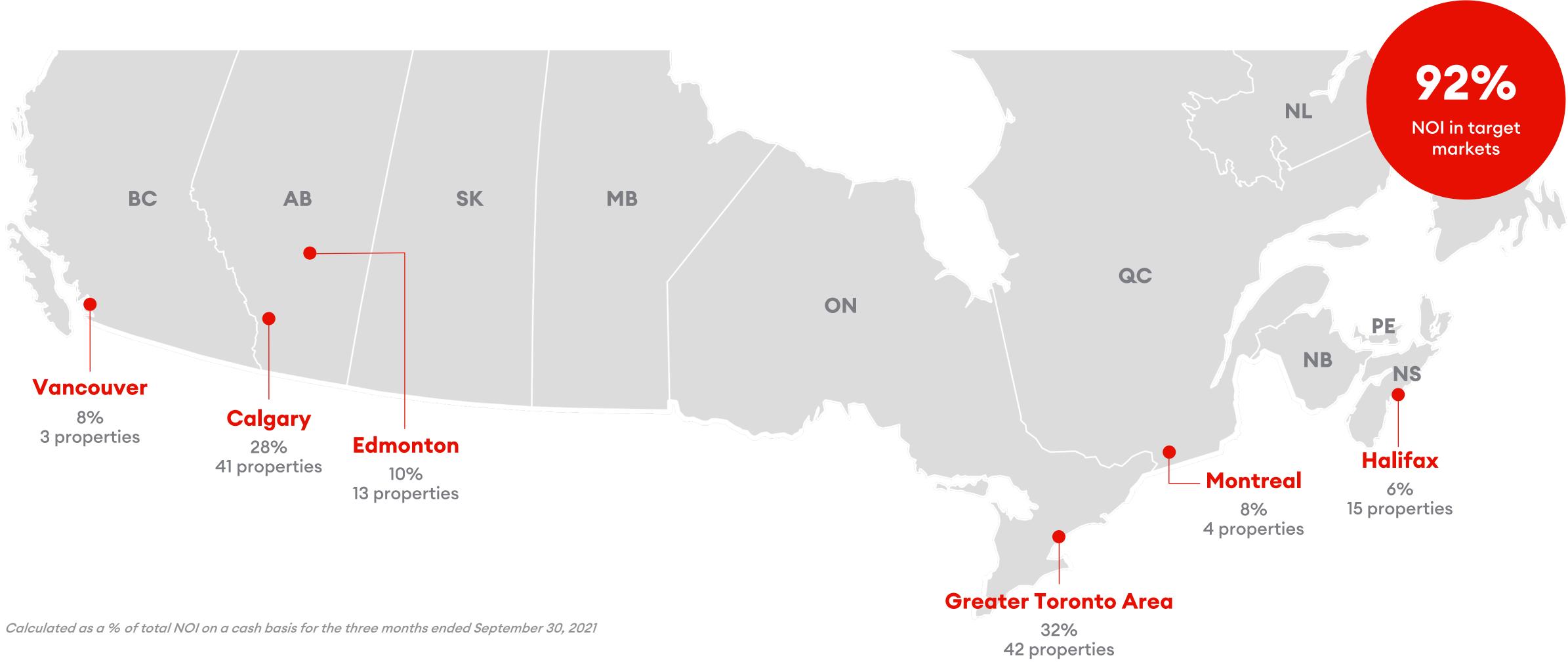
Critical mass in target markets.

Readily accommodates a broad range of tenants.

**ChoiceProperties** 



### Industrial Portfolio Critical Mass in Target Distribution Markets



#### **ChoiceProperties**

Q3 2021 • A Premier Diversified REIT • Our Portfolio • Industrial



## Industrial Properties

#### **Great Plains Business Park**



Calgary, AB

GLA (sq. ft.)

#### **3333 James Snow Parkway**



Milton, ON

GLA (sq. ft.) **1.0M** 

#### **ChoiceProperties**

#### 2994 Peddie Road



Milton, ON

GLA (sq. ft.) 635K

#### 2755 190th Street



Surrey, BC GLA (sq. ft.) 665K

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### Well-located office properties in the downtown core of some of Canada's largest cities.

**ChoiceProperties** 



### **Office Properties**

#### **525 University Ave.**



#### Toronto, ON

GLA (sq. ft.) **200K** 

Ownership

Major tenants:

- Hospital for Sick Kids
- Cancer Care Ontario

#### 175 Bloor St. East



Toronto, ON

GLA (sq. ft.)	600K	GLA (sq. ft.)	580K	GLA (sq. ft.)	3
Ownership	50%	Ownership	50%	Ownership	1
Major tenants:		Major tenants:		Major tenants:	
Klick		<ul> <li>Alta Gas Ltd.</li> </ul>		<ul> <li>Jarislowsky Fraser</li> </ul>	
<ul> <li>Leo Burnett</li> </ul>		• A.E.S.O.		<ul> <li>McGill University</li> </ul>	
<ul> <li>NORR Limited</li> </ul>		• MNP		<ul> <li>Canadian Bank</li> </ul>	

100%

- NONN LIIIILEU

#### **ChoiceProperties**

#### **Calgary Place**



#### **1010 Sherbrooke Place**

Montreal, QC



Calgary, AB









### Choice Properties' foundation is built upon maintaining a **strong** balance sheet, financial **flexibility**, and prudent and **disciplined** financial management.



## **Capital Structure**<sup>®</sup>

Industry leading balance sheet is key to delivering stability and growth.

Provides additional capacity to fund our significant development program.

(1) As of September 30, 2021



10%	Mortgages and Secured Facilities	\$1.6B
	Unsecured Debentures	\$5.0B
31%	Unsecured Credit Facility (\$I.5B total capacity)	\$0.2B
	Total Unsecured	\$5.2B

59%

Trust & Exchangeable Units

**\$9.2B** 

Q3 2021 • Financial Management





### **Financial Strength**<sup>(1)</sup>

### \$12.8B

**Unencumbered Assets** 



Credit Rating (DBRS)

(1) As of September 30, 2021

#### **ChoiceProperties**

# **\$1.5B**

**Revolving Credit Facility** 



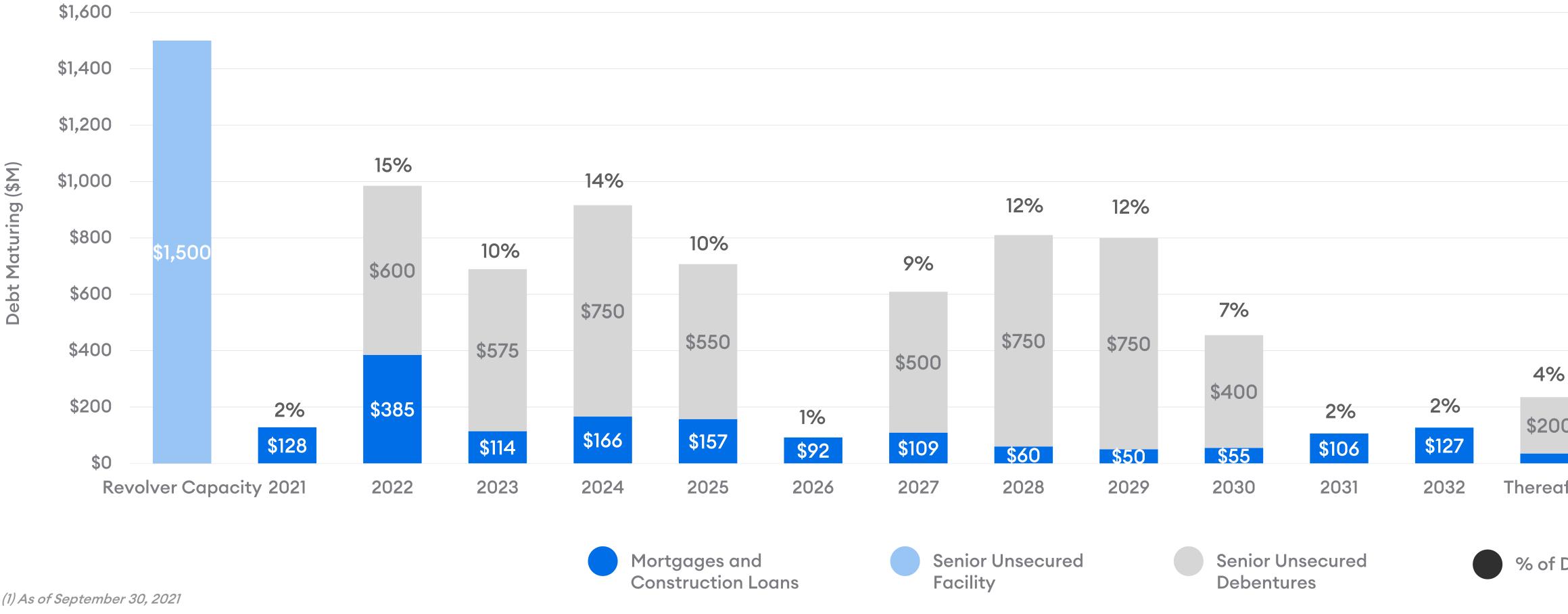
Debt-to-EBITDA

Q3 2021 • Financial Management





## Debt Maturity Profile Well-balanced debt ladder

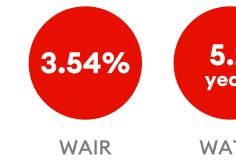


(1) As of September 30, 2021

(2) Graph excludes \$190M drawn on Choice Properties \$1.5B unsecured revolving committed credit facility (revolver)

#### **ChoiceProperties**





Q3 2021 • Financial Management

5.2 ears
ATM
0
0
after
Debt

22





### **Choice Properties' dedicated** Sustainability team is focused on developing a comprehensive sustainability program that addresses environmental, social and governance (ESG) issues.



# Environment: 5-Year Targets (By 2023)



- Greenhouse gas emissions:
   10% reduction
- LED lighting in parking lots: 75% of retail & industrial portfolios
- Green building certifications:
   65% of portfolio
- Reduce Office energy (10%), water (5%) and landfilled waste (70%)



## Social: Choice Cares

- Public target to provide paid time off to volunteer (1/2 day per employee per year) achieved in 2020
- Over \$350,000 raised in support of charities in 2020





**ChoiceProperties** 







Q3 2021 • Sustainability & Responsibility



# **Governance: Reporting & Benchmark**



- Public ESG Commitment
- Annual Sustainability & Responsibility Report
- Evaluate performance against peers with **GRESB** (a real estate ESG benchmark)
- 100% of employees have ESGrelated incentive targets







Our development pipeline provides us with an excellent opportunity to add high quality real estate to our portfolio.

With significant intensification and redevelopment opportunities and a longterm pipeline of mixed-use development projects, we are well positioned for longterm growth and value creation.

**ChoiceProperties** 



### **2020 Completed Projects**<sup>(1)</sup>

#### Retail



#### Industrial



13 projects

**120K** sq. ft.

**\$50M** total investment

1 project

**80K** sq. ft.

**\$15M** total investment

(1) At Choice's Share

#### **ChoiceProperties**



#### **Mixed-Use**



#### 1 project

**240K** sq. ft.

**\$125M** total investment

Total



15 projects

**440K** sq. ft.

**\$190M** total investment



# West Block Toronto, ON











### **Great Plains Business Park** Calgary, AB

4

-1





### Active Development Pipeline Provides long-term growth and value creation

#### Retail



15 projects

**0.1M** sq. ft.

**\$8M** invested

**\$50M** total investment

Industrial



2 projects

**0.5M** sq. ft.

**\$11M** invested

**\$79M** total investment

(1) As of September 30, 2021 (2) At Choice's Share

#### **ChoiceProperties**

#### Residential



4 projects

**0.4M** sq. ft. / **577** units

**\$120M** invested

**\$252M** total investment

Total



21 projects

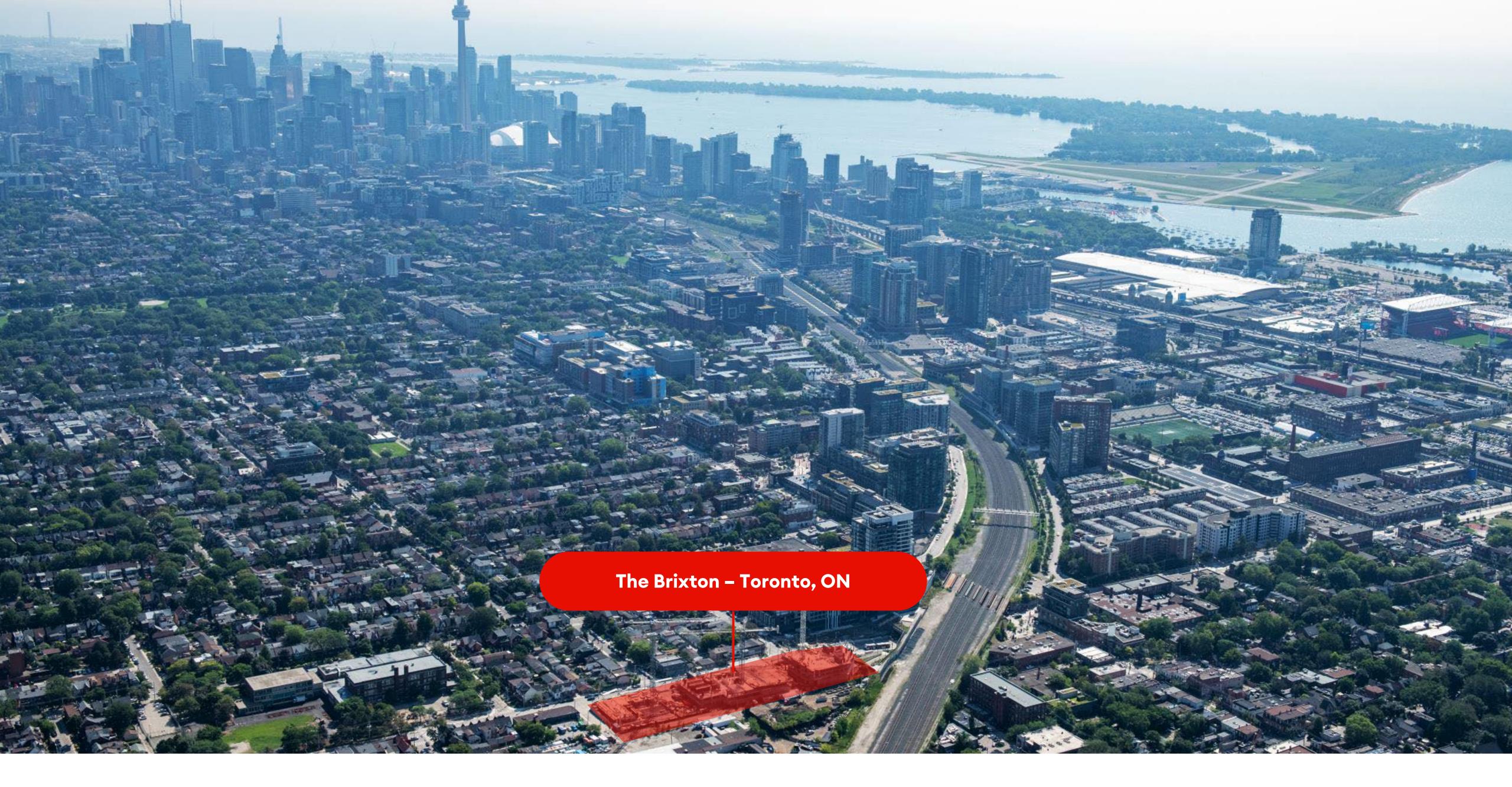
**1.0M** sq. ft. / **577** units

\$139M invested

**\$381M** total investment







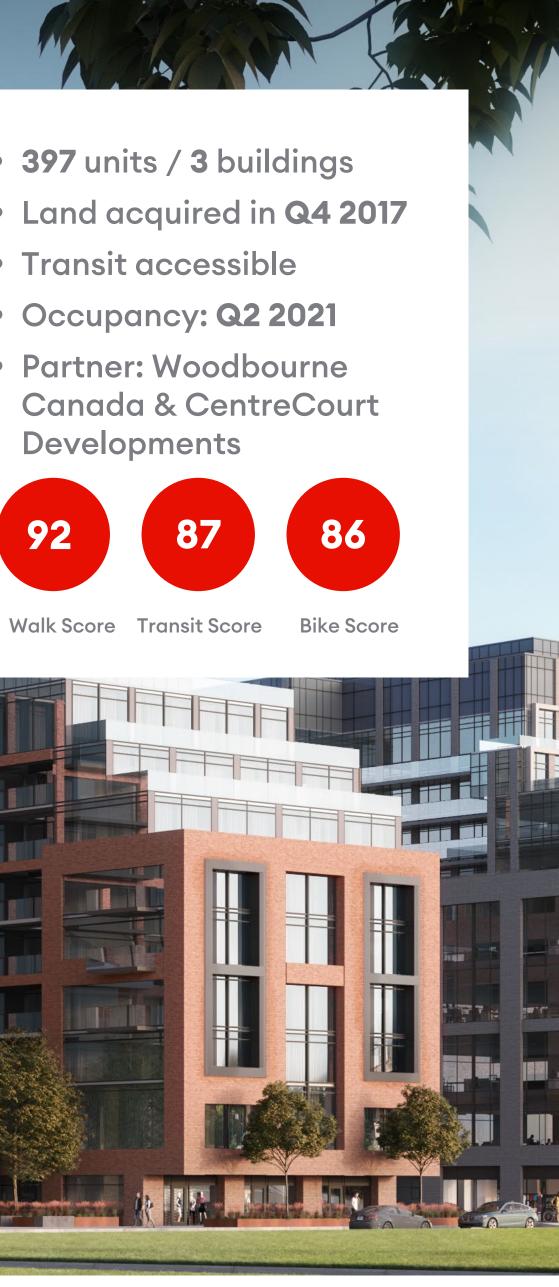
**ChoiceProperties** 



# The Brixton Toronto, ON

AH

**ChoiceProperties** 

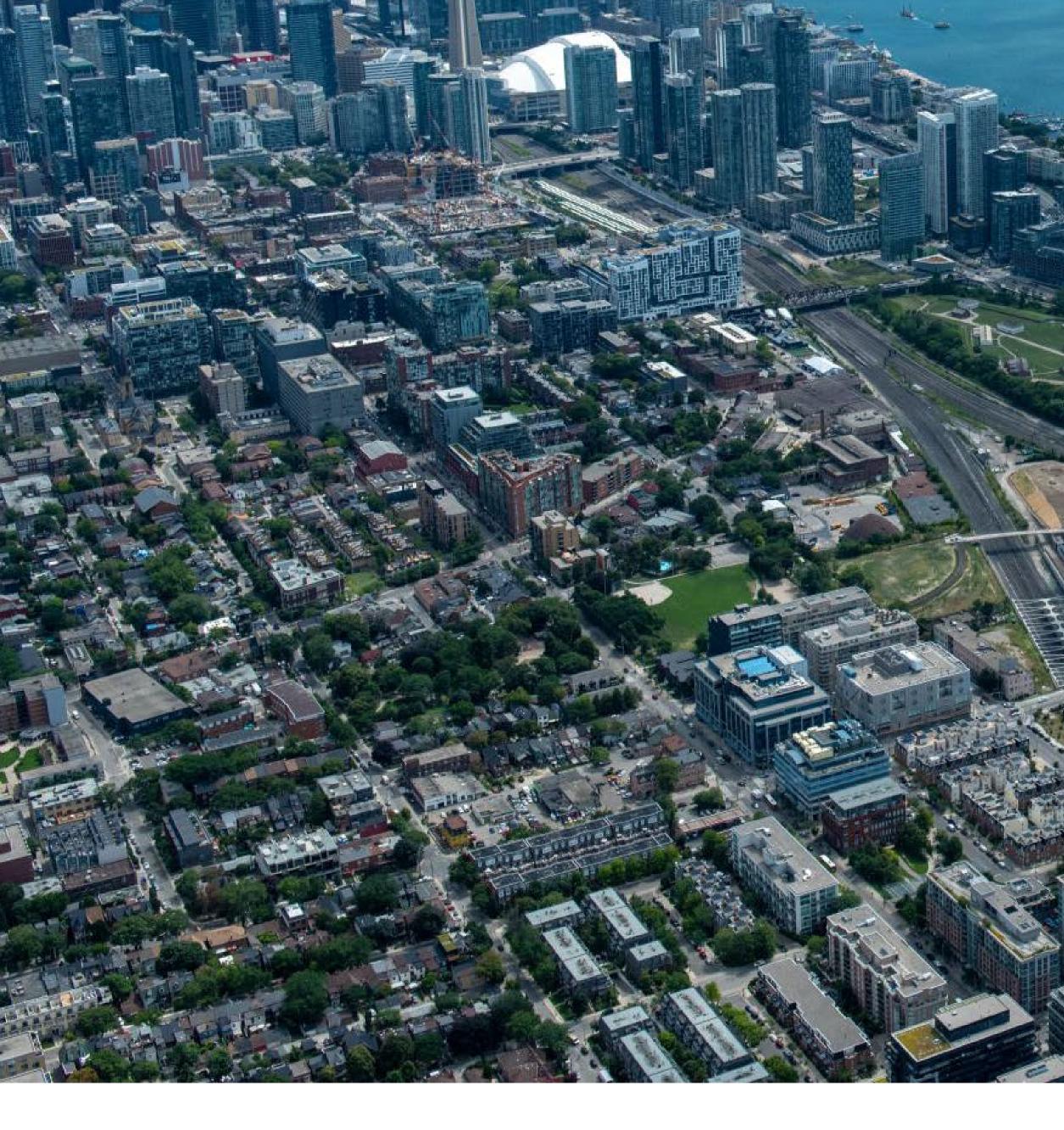


- 397 units / 3 buildings
- Land acquired in Q4 2017
- Transit accessible
- Occupancy: **Q2 2021**
- Partner: Woodbourne









**ChoiceProperties** 

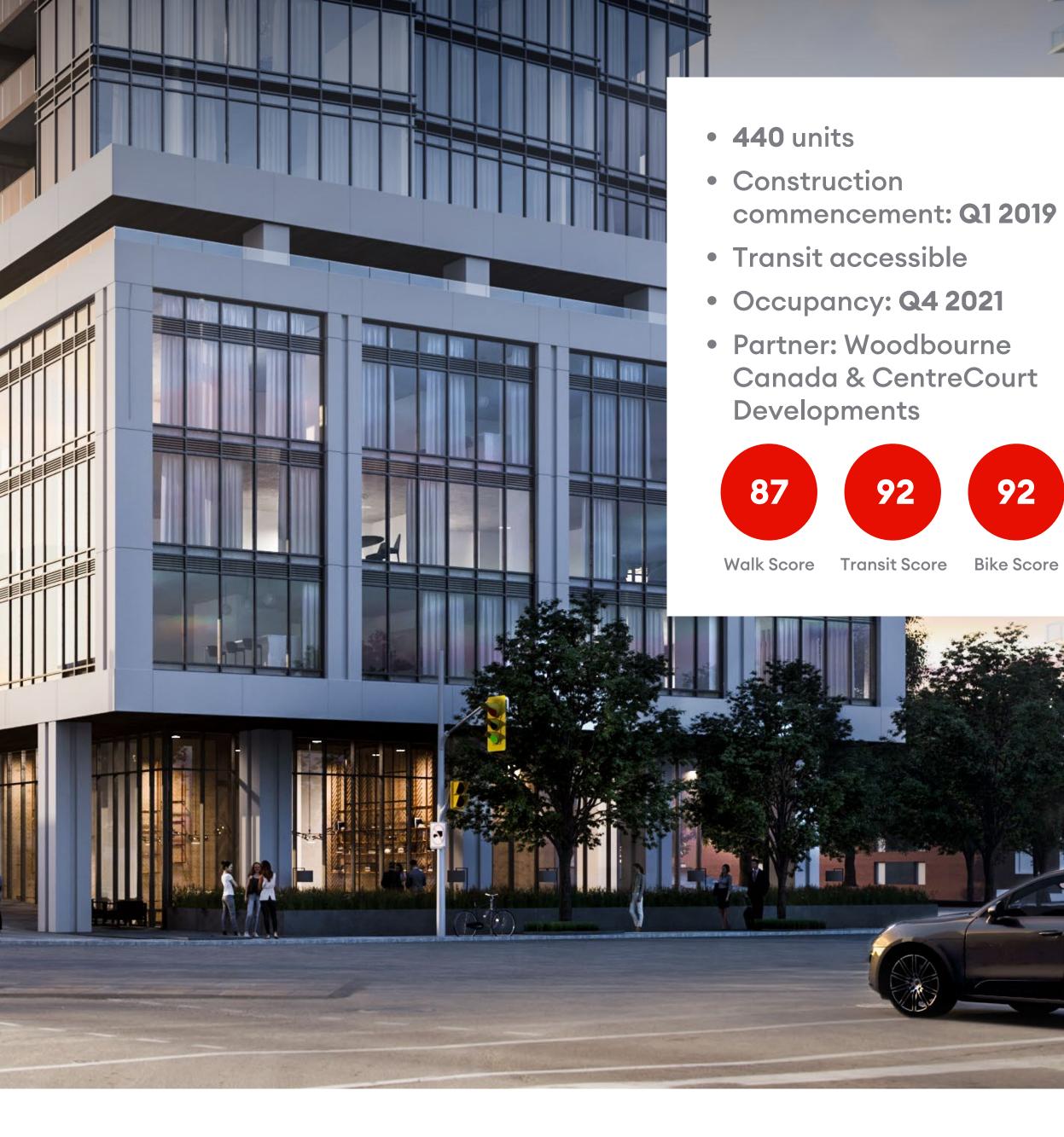






# Liberty House Toronto, ON

**ChoiceProperties** 





92



#### Element Ottawa, ON







#### **Bovaird West** Brampton, ON

**ChoiceProperties** 





## Industrial Development

**ChoiceProperties** 

Q3 2021 • Transformational Development



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#### **190<sup>th</sup> Street** Surrey, BC

**ChoiceProperties** 

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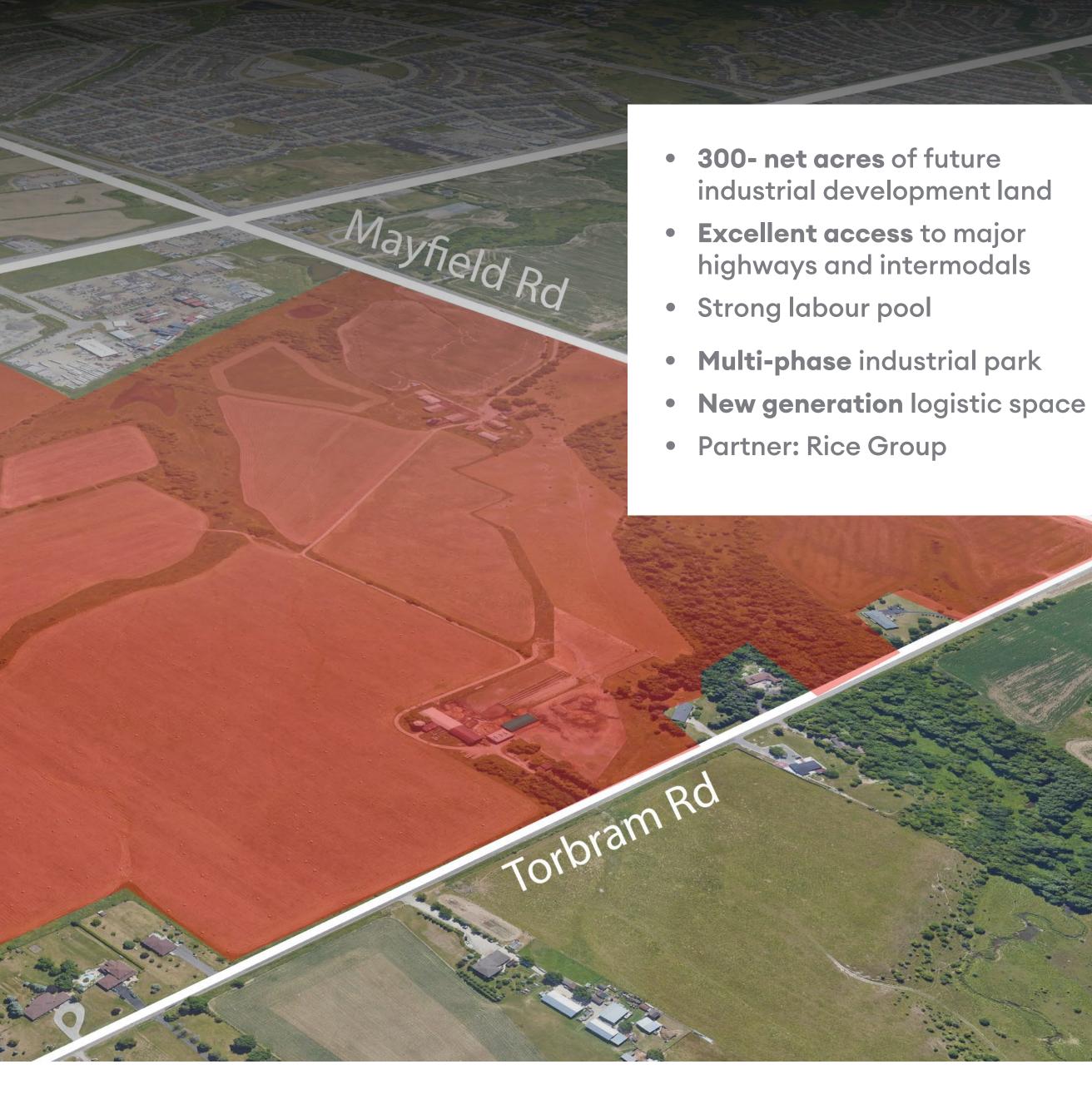




#### Tullamore Caledon, ON

Airport Rd

**ChoiceProperties** 







### **Residential & Mixed-Use in Planning**

**ChoiceProperties** 





#### Golden Mile – Toronto, ON

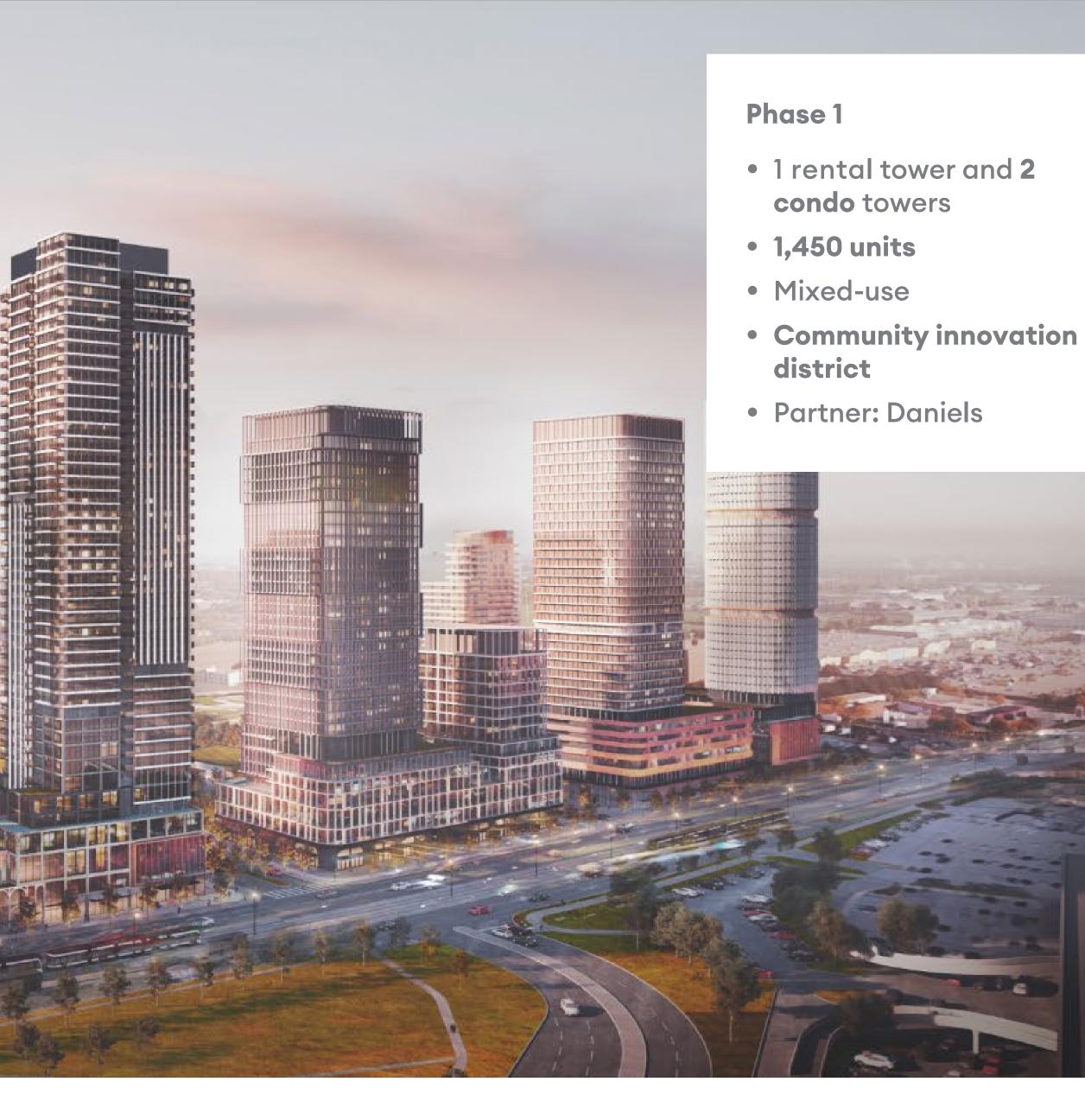
- 19-acre site in Toronto
- Adjacent to **two new transit stations** of Eglinton Crosstown LRT
- Large **mixed-use** community
- High density residential and retail

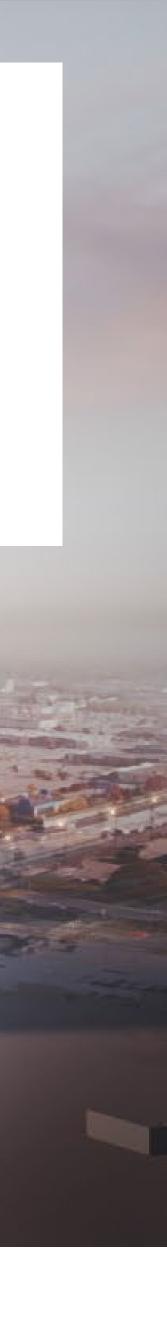
Q3 2021 • Transformational Development



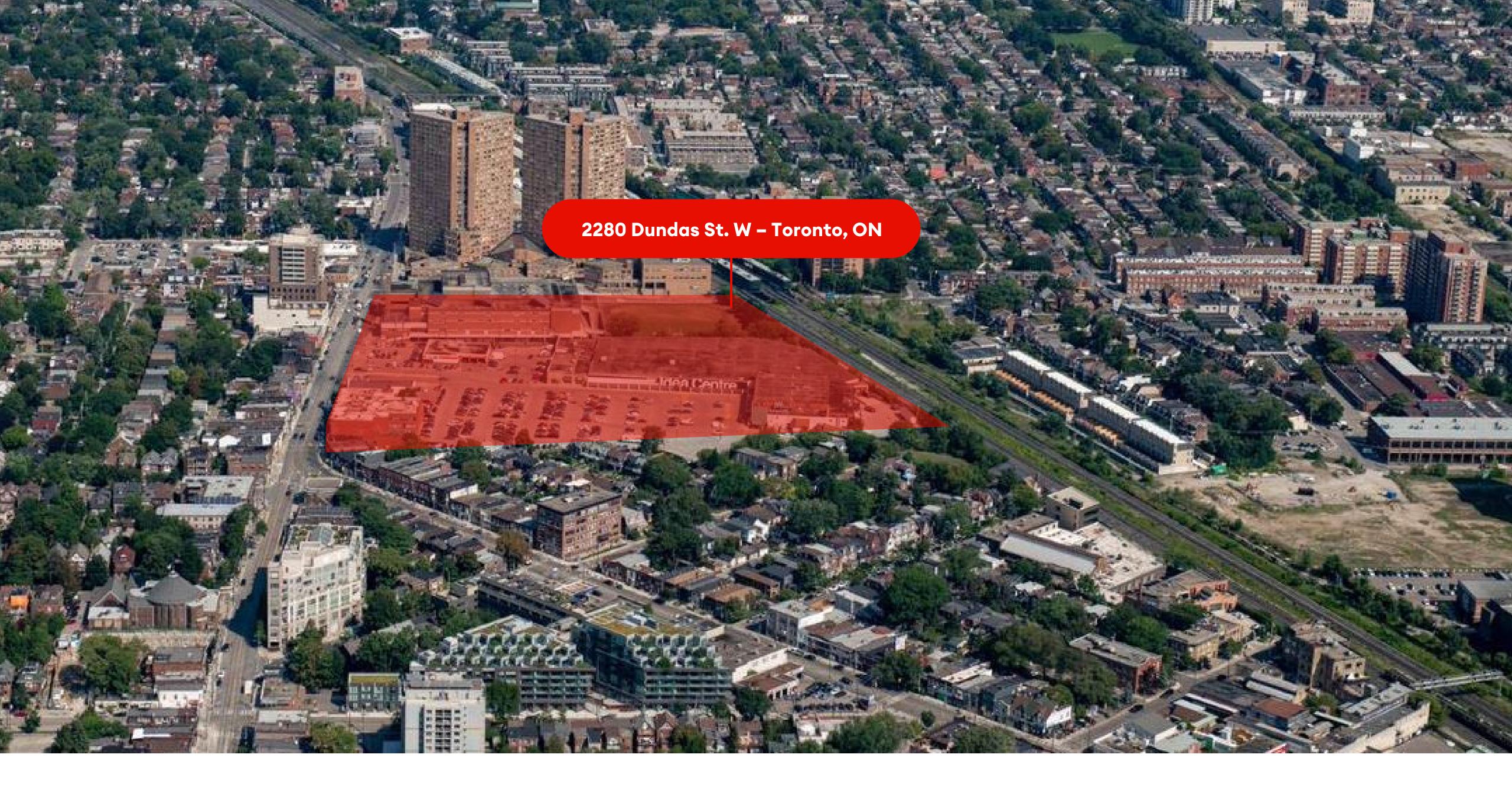


#### **Golden Mile** Toronto, ON











#### 2280 Dundas St. W Toronto, ON

**ChoiceProperties** 







25 Photography Dr. – Toronto, ON







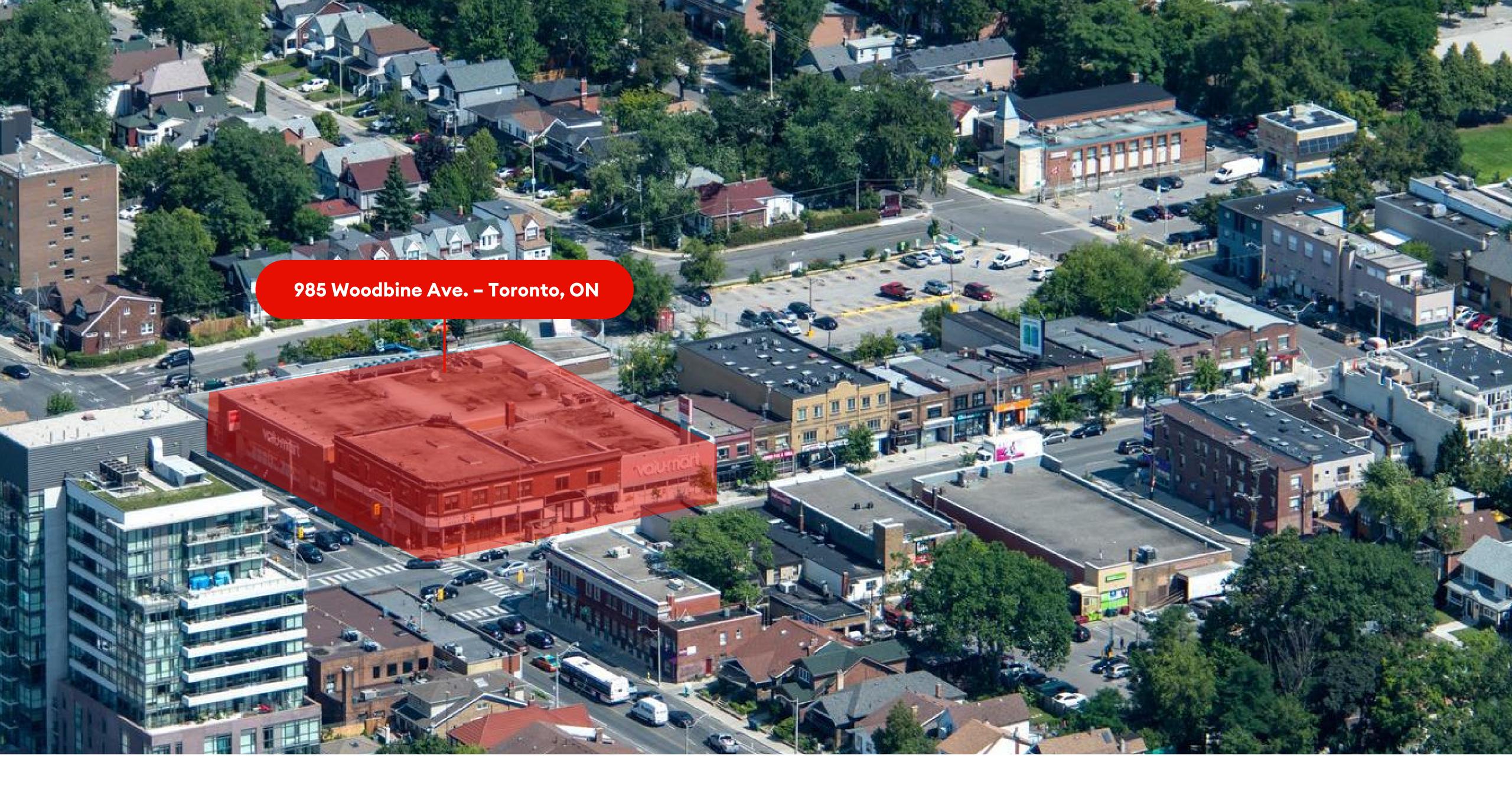


#### 665 Marden Ave. 100000, ON

**ChoiceProperties** 









#### **985 Woodbine Ave.** Toronto, ON

**ChoiceProperties** 

• 2-acre site in Downtown Toronto • Two mid-rise rental residential buildings • **400** units • Directly adjacent to Woodbine TTC subway station • Grocery retail at grade





#### 1050 Sheppard Ave. W Toronto, ON

1

**ChoiceProperties** 



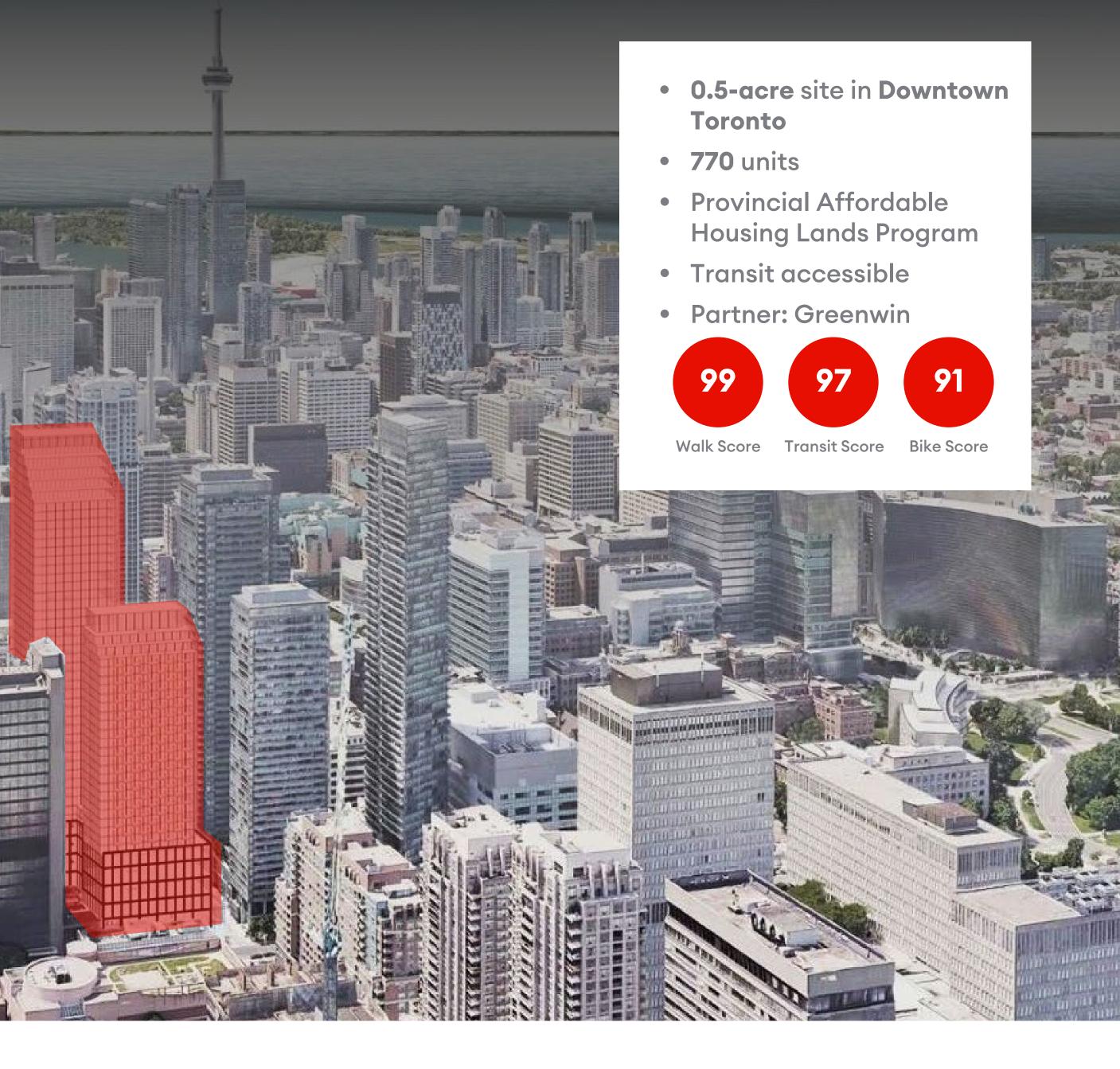


#### Grenville & Grosvenor Toronto, ON

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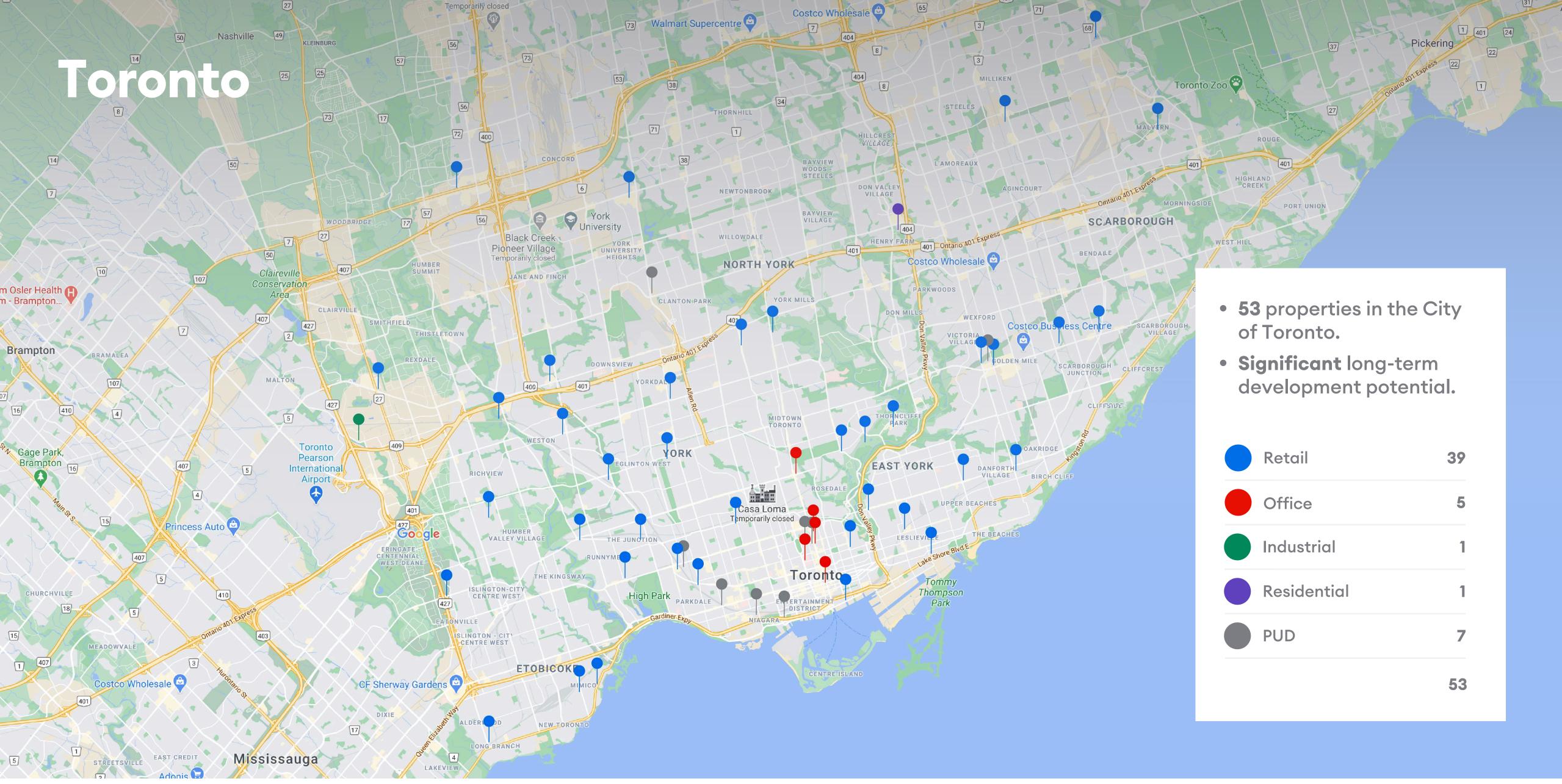




## Long Term Potential

**ChoiceProperties** 







### Parkway Forest Dr. Toronto, ON





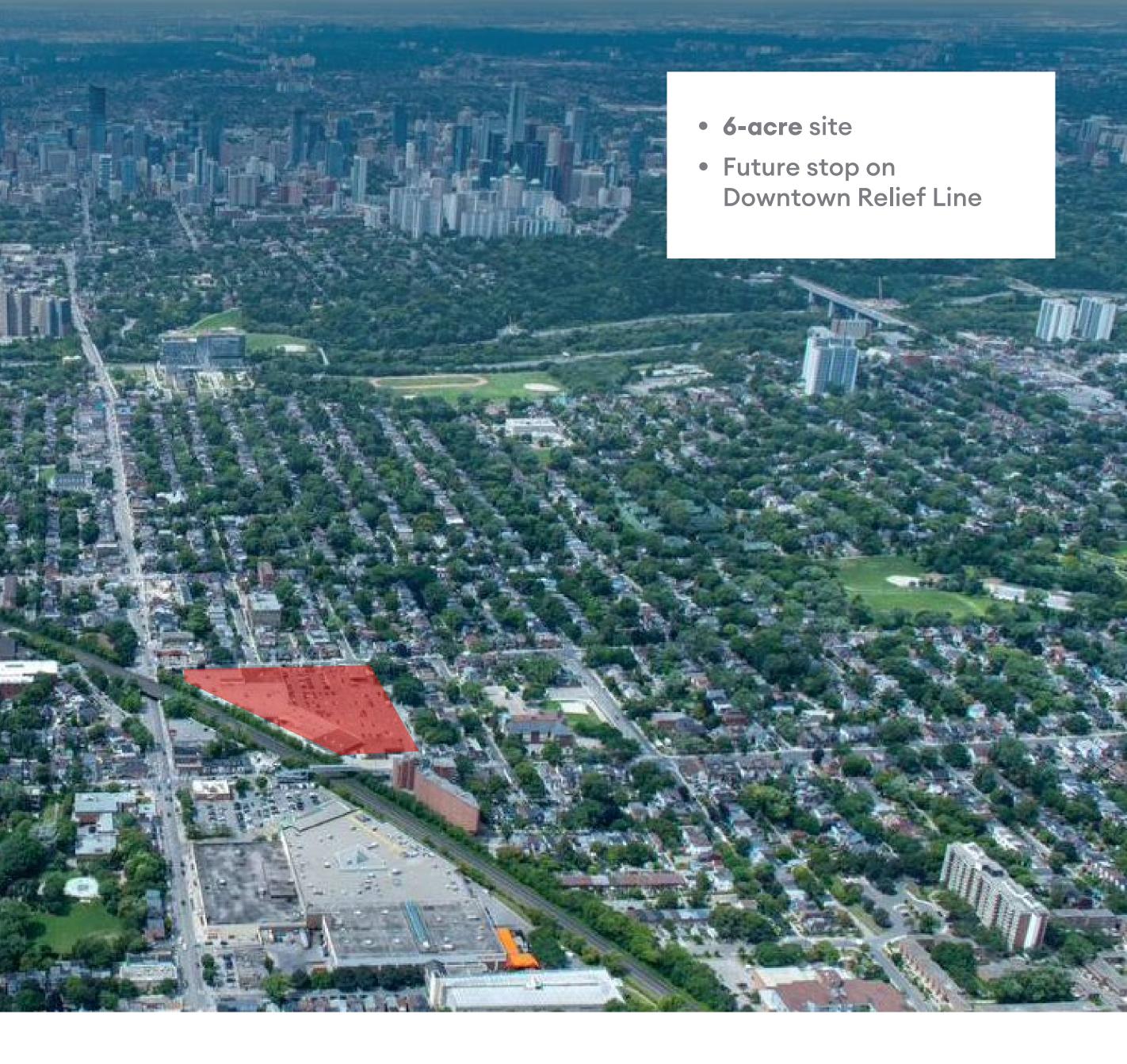
### 720 Broadview Ave. Toronto, ON







#### 449 Carlax Ave. Toronto, ON

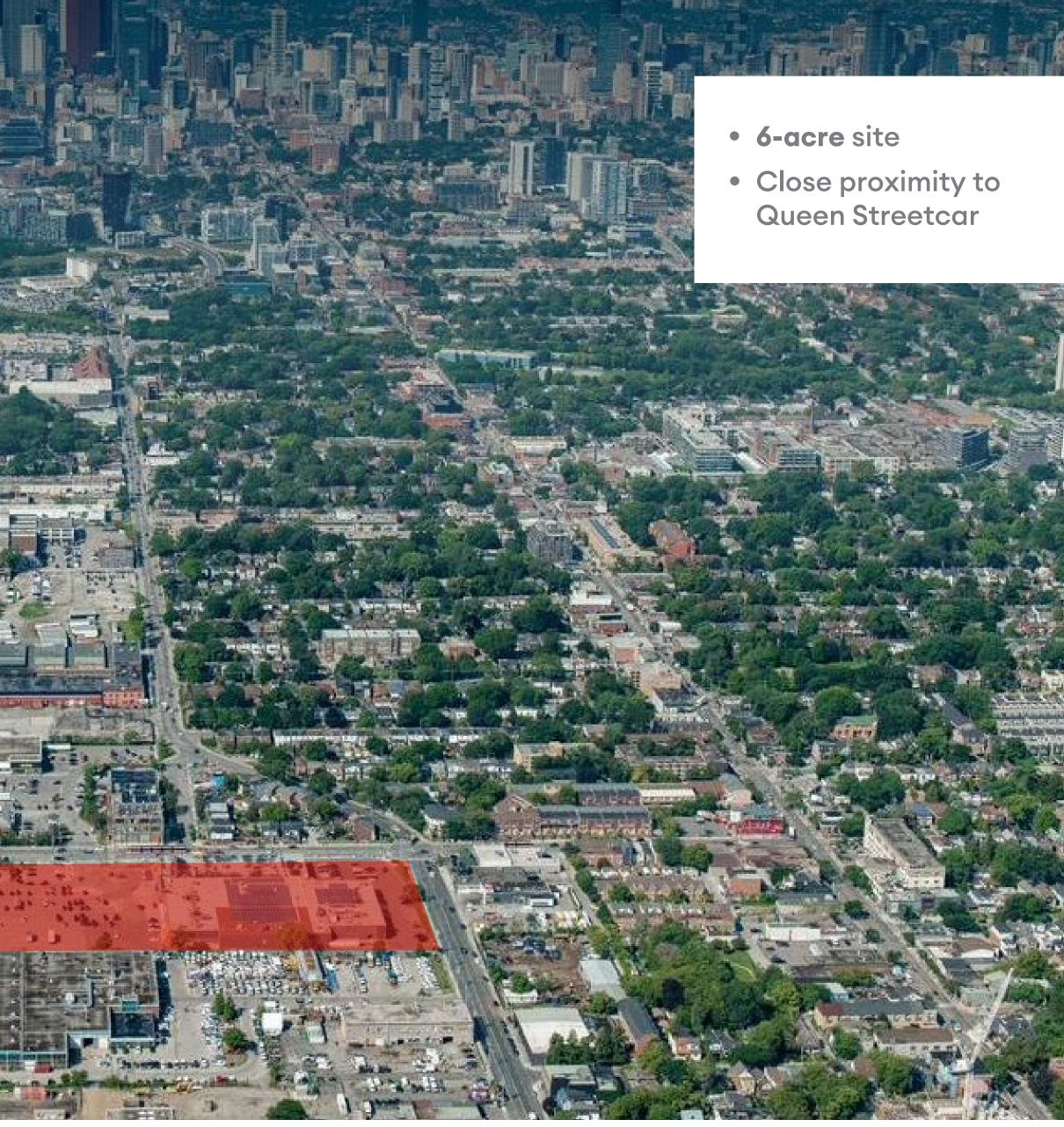




#### 17 Leslie St. Toronto, ON

SCHOOL HILL

**ChoiceProperties** 

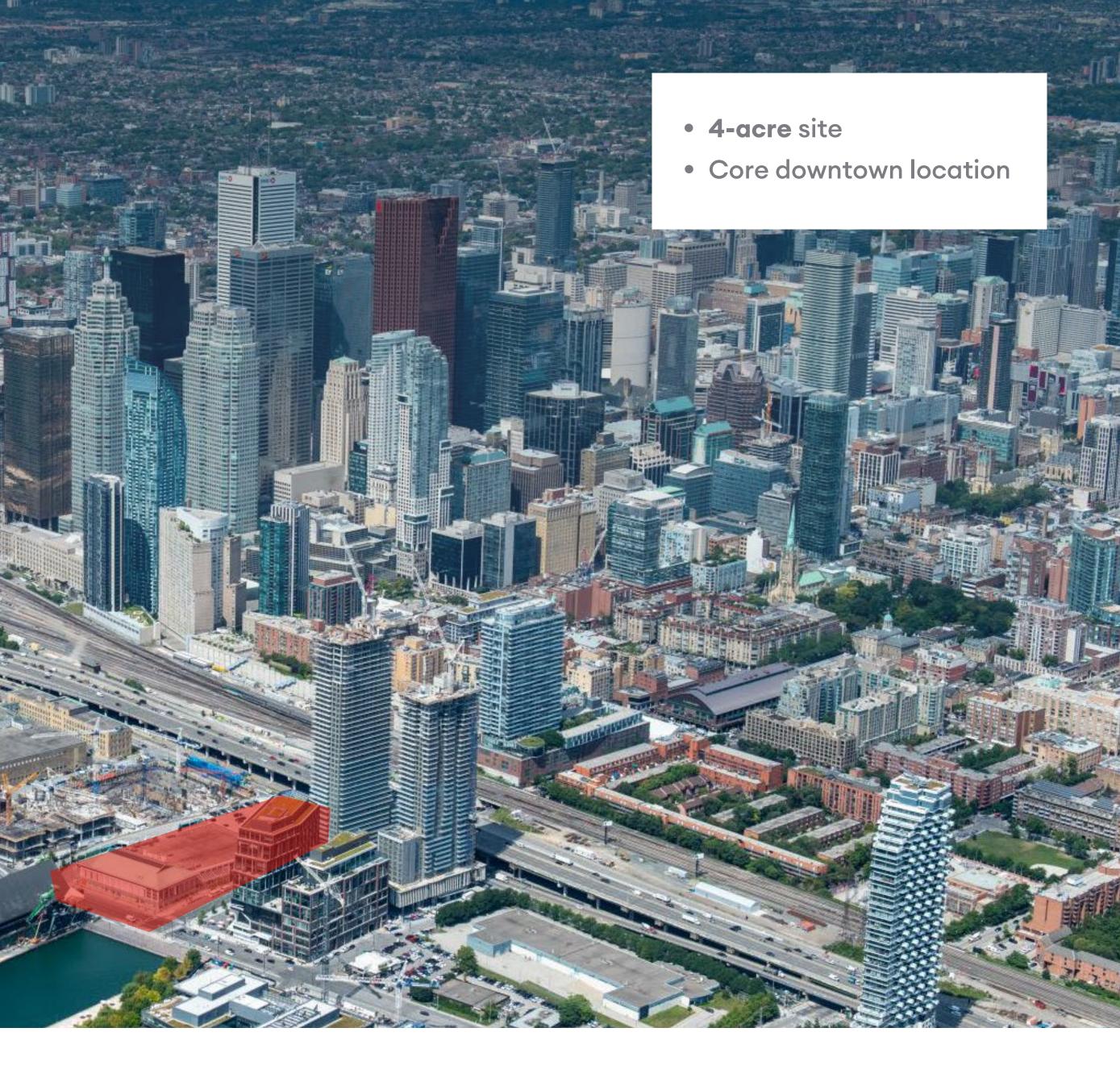




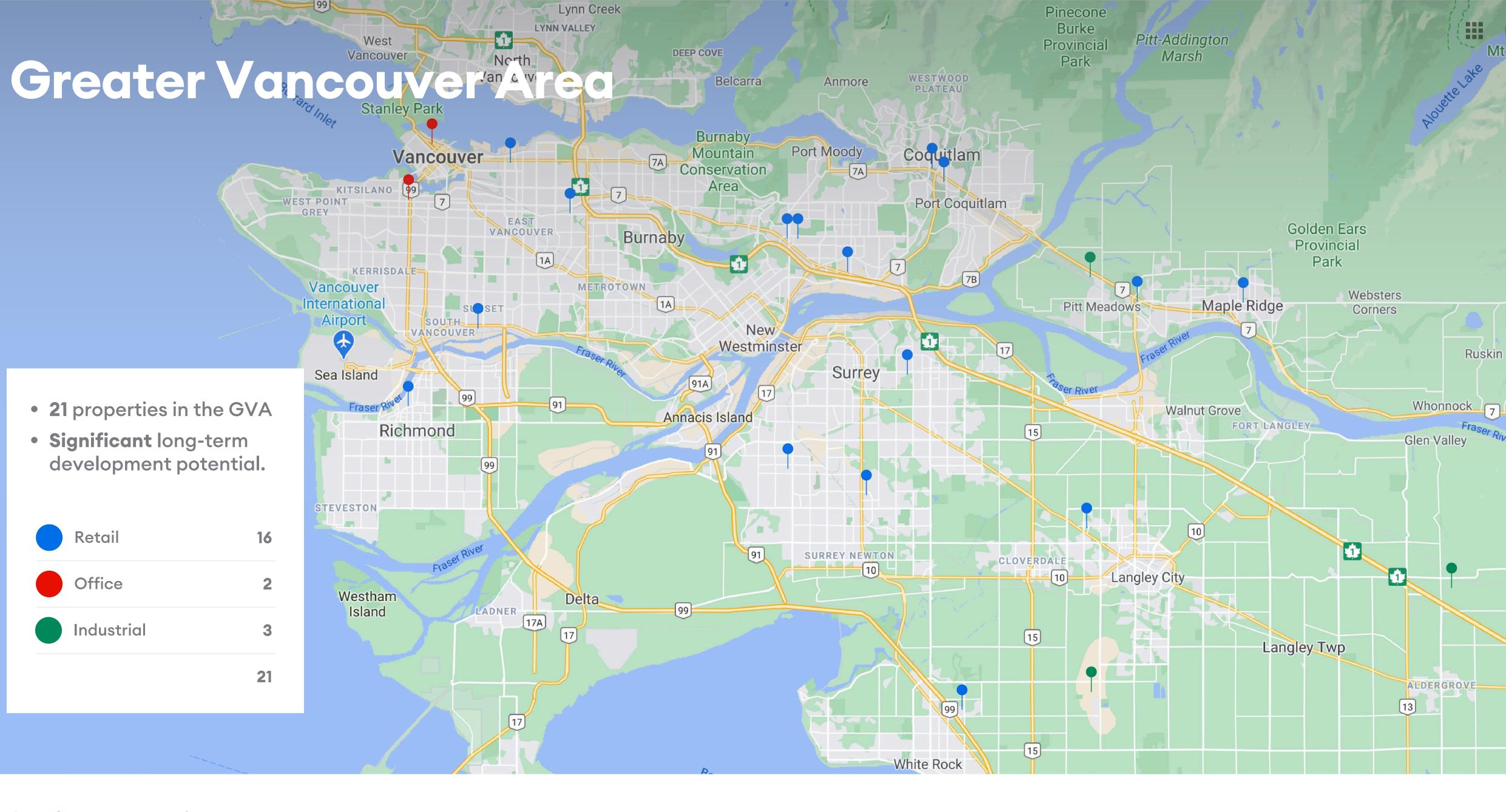


### 10 Lower Jarvis St. Toronto, ON

**ChoiceProperties** 









#### North Road Coquitlam, BC

**ChoiceProperties** 

THE REAL PROPERTY.

